SIME DARBY BERHAD
(Registration No. 200601032645 (752404-U))
(Incorporated in Malaysia)

FORM OF PROXY

Number of ordinary shares held	CDS Account No.
	- - -

I/We .....
(FULL NAME OF SHAREHOLDER AS PER NRIC/PASSPORT/CERTIFICATE OF INCORPORATION IN CAPITAL LETTERS)

(NRIC/Passport/Company No. .....) of .....
(ADDRESS)

.....
(ADDRESS)

Email Address .....

Tel. No. ..... being a member/members of SIME DARBY BERHAD hereby appoint

..... (NRIC/Passport No. .....)
(FULL NAME OF PROXY AS PER NRIC/PASSPORT IN CAPITAL LETTERS)

of .....
(ADDRESS)

*and/or ..... (NRIC/Passport No. .....)
(FULL NAME OF PROXY AS PER NRIC/ PASSPORT IN CAPITAL LETTERS)

of .....
(ADDRESS)

or failing him/her, the Chairman of the Meeting, as my/our proxy/proxies to participate and vote for me/us and on my/our behalf at the Extraordinary General Meeting ("EGM**") of Sime Darby Berhad (the "**Company**") be held at the Kuala Lumpur Convention Centre, Ballroom 1, Level 3, East Wing, Jalan Pinang, Kuala Lumpur City Centre, 50088 Kuala Lumpur, Malaysia ("**Main Venue**") and broadcast live from the Main Venue on Thursday, 12 November 2026 at 12:30 p.m. or immediately following the conclusion or adjournment (as the case may be) of the Twentieth Annual General Meeting, whichever is later, or at any adjournment, which is scheduled to be held at the same venue and on the same day at 10:00 a.m., for the purpose of considering and, if thought fit, passing with or without modifications, the following resolutions:

No.	Particulars	Ordinary Resolution	For	Against
1.	Proposed LTIP	1		
2.	Proposed Allocation to Dato' Jeffri	2		

My/Our proxy/proxies is to vote on the resolutions as indicated by an "X" in the appropriate space above. If no indication is given, my/our proxy/proxies shall vote or abstain from voting as he/she/they think(s) fit.

For appointment of two (2) proxies, percentage of shareholdings to be represented by the proxies must be indicated below:			
	Percentage (%)	Email Address	Telephone No.
First proxy			
Second proxy			
Total	100%		

IMPORTANT: Disclosure of Shareholder's and Proxy's Personal Data

Please refer to the Company's Data Privacy Notice to Shareholders published in the Company's corporate website on the Company's collection of your personal data for the purpose of the Company's general meeting(s).

You hereby declare that you have read, understood and accepted the statements and terms contained in the Company's Data Privacy Notice.

In disclosing the proxy's personal data, you as a shareholder, warrant that the proxy/proxies has/have given his/her/their explicit consent for his/her/their personal data being disclosed and processed in accordance with the Company's Data Privacy Notice to Proxies.

Dated this _____ day of _____ 2026

_____
Signature/Common Seal of Member(s)

* Please delete as applicable.

** If you do not wish to appoint the Chairman of the Meeting as your proxy/one of your proxies, please strike out the words "or failing him/her, the Chairman of the Meeting" and insert the name(s) of the proxy/proxies you wish to appoint in the blank space(s) provided.

Notes:

1. The EGM of the Company will be held in a hybrid mode and Member(s), proxy/proxies, corporate representative(s) or attorney(s) are given options, either:

   (i) to attend physically at the Main Venue ("**Physical Attendance**"); or

   (ii) to attend virtually using the Remote Participation and Voting ("**RPV**") facilities provided by the Company's Share Registrar, Vistra Investor & Issuing House Services Sdn Bhd (formerly known as Tricor Investor & Issuing House Services Sdn Bhd) ("**Vistra**"), via the Vistra Share Registry and IPO (MY) portal ("**VISTRA SRMY Portal**") at https://srmy.vistra.com ("**Virtual Attendance**").

   Physical Attendance
   Member(s), proxy/proxies, corporate representative(s) or attorney(s) who wish to attend and participate at the EGM physically are required to register for the meeting at the Main Venue.

   Virtual Attendance
   For Member(s), proxy/proxies, corporate representative(s) or attorney(s) who wish to attend and participate at the EGM remotely, the virtual meeting will be conducted through live streaming using the RPV facilities at https://srmy.vistra.com.

   Please refer to the Administrative Guide for detailed instructions on both Physical Attendance and Virtual Attendance.

2. For the purpose of determining a member who shall be entitled to attend, speak and vote at this EGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd in accordance with Rule 64 of the Constitution of the Company and Section 34(1) of the Securities Industry (Central Depositories) Act 1991 (SICDA), to issue a General Meeting Record of Depositors as at 4 November 2026. Only a member whose name appears on the Record of Depositors as at 4 November 2026 shall be entitled to attend the said meeting or appoint proxies to attend, speak and vote on his/her behalf.

3. A Member entitled to attend and vote at the EGM is entitled to appoint not more than two (2) proxies to exercise all or any of his/her rights to attend, participate, speak and vote at the EGM on his/her behalf. Where a Member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the percentage of his/her shareholdings to be represented by each proxy. A proxy may, but need not, be a Member of the Company. A Member may appoint any person to be his/her proxy without any restriction as to the qualification of such person.

4. Where a Member of the Company is an Authorised Nominee as defined under SICDA, he/she may appoint not more than two (2) proxies in respect of each Securities Account he/she holds with ordinary shares of the Company standing to the credit of the said Securities Account to attend and vote at a meeting of the Company instead of him/her.

5. Where a Member of the Company is an Exempt Authorised Nominee as defined under SICDA which holds ordinary shares in the Company for multiple beneficial owners in one (1) Securities Account (Omnibus Account), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds PROVIDED THAT each beneficial owner of ordinary shares, or where the ordinary shares are held on behalf of joint beneficial owners, such joint beneficial owners, shall only be entitled to instruct the Exempt Authorised Nominee to appoint not more than two (2) proxies to attend and vote at a general meeting of the Company instead of the beneficial owner or joint beneficial owners.

6. Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad, all resolutions set out in the Notice of EGM of the Company shall be put to vote by way of a poll.

7. The instrument appointing a proxy shall be in writing signed by the appointor or his/her attorney duly authorised in writing or, if the appointor is a corporation, either under its common seal or signed by an officer or attorney so authorised. Any alteration to the instrument appointing a proxy must be initialled by the appointor or his/her attorney duly authorised.

8. The Form of Proxy and power of attorney or other authority, if any, under which it is signed or notarially certified copy of that power or authority, must be deposited with Vistra not less than 24 hours before the time appointed for the taking of the poll or no later than Wednesday, 11 November 2026 at 12:30 p.m. The Form of Proxy can be submitted through either one of the following avenues:

(i) Lodgement of Form of Proxy in hard copy	To be deposited at Vistra's office at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, to be deposited in the Drop-in Box located at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia.
(ii) Electronic lodgement of Form of Proxy:	To be submitted electronically via VISTRA SRMY Portal at https://srmy.vistra.com. Please follow the procedures in the Administrative Guide for the EGM if members wish to submit the Form of Proxy electronically.

9. The Administrative Guide on the conduct of a hybrid EGM of the Company is available at the Company's website at https://www.sime.com/investor-relations/shareholder-and-dividend-info/general-meeting/egm-2026/.

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AFFIX
STAMP

THE SHARE REGISTRAR

SIME DARBY BERHAD (200601032645 (752404-U))
c/o Vistra Investor & Issuing House Services Sdn Bhd (11324-H)
(formerly known as Tricor Investor & Issuing House Services Sdn Bhd)
Unit 32-01, Level 32, Tower A
Vertical Business Suite
Avenue 3, Bangsar South
No. 8, Jalan Kerinchi
59200 Kuala Lumpur
Malaysia

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