FORM OF PROXY

SIME DARBY BERHAD

(Registration No. 200601032645 (752404-U)) (Incorporated in Malaysia)

Number of ordinary shares held	CDS Account No.																
				_				_									

I/We	(FULL NAME OF SHAREHOLDER AS PER NRIC/PASS	SPORT/CERTIFICATE OF INCORPORATION IN CAPITAL LETTERS)
(NRIC/Pa	assport/Company No) of(ADDRESS)
	(ADDRE	ESS)
Tel. No.	being	g a member/members of SIME DARBY BERHAD hereby appoin
	(FULL NAME OF PROXY AS PER NRIC/PASSPORT IN CAPITAL LETTERS)	(NRIC/Passport No
of		
	(ADDRE	ESS)
*and	(FULL NAME OF PROXY AS PER NRIC/PASSPORT IN CAPITAL LETTERS)	(NRIC/Passport No
of		
	(ADDRE	<i>Ē</i> SS)

**or failing him/her, the Chairman of the Meeting, as my/our proxy/proxies to participate and vote for me/us and on my/our behalf at the Eighteenth Annual General Meeting ("AGM") of Sime Darby Berhad ("Company") to be held virtually through live streaming from the broadcast venue at Function Room, Ground Floor, Menara Sime Darby, Oasis Corporate Park, Jalan PJU 1A/2, Ara Damansara, 47301 Petaling Jaya, Selangor Darul Ehsan, Malaysia on Thursday, 14 November 2024 at 10.00 a.m. and at any adjournment thereof.

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No.	Resolutions			
1.	Audited Financial Statements for the financial year ended 30 June 2024 together with the Auditors thereon	the Reports o	f the Dire	ectors and
Ordin	ary Business	Resolution	For	Against
2.	Payment of fees to the Non-Executive Directors up to an amount of RM4,600,000 from the Eighteenth AGM until the next AGM of the Company	1		
3.	Payment of benefits to the Non-Executive Directors up to an amount of RM1,500,000 from the Eighteenth AGM until the next AGM of the Company	2		
4(i).	Election of Professor Datuk Ts. Ir. Dr. Siti Hamisah Tapsir pursuant to Rule 82.2 of the Constitution of the Company	3		
4(ii).	Re-election of Tan Sri Samsudin Osman pursuant to Rule 103 of the Constitution of the Company	4		
4(iii).	Re-election of Dato' Lee Cheow Hock Lawrence pursuant to Rule 103 of the Constitution of the Company	5		
4(iv).	Re-election of Moy Pui Yee pursuant to Rule 103 of the Constitution of the Company	6		
4(v).	Re-election of Mohamad Idros Mosin pursuant to Rule 103 of the Constitution of the Company	7		
5.	Re-appointment of PricewaterhouseCoopers PLT as Auditors of the Company for the financial year ending 30 June 2025 and to authorise the Directors to determine their remuneration	8		

No.	Resolutions			
Specia	Il Business	Resolution	For	Against
6(i).	Proposed Shareholders' Ratification and Proposed New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature with related parties involving the interest of Toyota Motor Corporation	9		
6(ii).	Proposed Shareholders' Ratification and Proposed New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature with related parties involving the interest of Toyota Tsusho Corporation	10		
6(iii).	Proposed Shareholders' Ratification and Proposed New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature with related parties involving the interest of KYB Corporation, Japan	11		
6(iv).	Proposed Shareholders' Ratification and Proposed New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature with related parties involving the interest of Toyota Industries Corporation	12		
6(v).	Proposed Renewal of Existing Shareholders' Mandate and Proposed New Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature with related parties involving the interest of Bermaz Auto Berhad	13		

My/Our proxy is to vote on the resolutions as indicated by an "X" in the appropriate space above. If no indication is given, my/our proxy shall vote or abstain from voting as he/she thinks fit.

For appointment of two (2) proxies, percentage of shareholdings to be represented by the proxies must be indicated below:					
	Percentage (%)	Email Address	Telephone No.		
First proxy					
Second proxy					
Total	100%				

IMPORTANT: Disclosure of Shareholder's and Proxy's Personal Data

Please refer to the Notice to Shareholders under the Personal Data Protection Act 2010 (PDPA Notice) published in the Company's corporate website concerning the Company's collection of your personal data for the purpose of the Company's general meeting(s).

You hereby declare that you have read, understood and accepted the statements and terms contained in the PDPA Notice.

In disclosing the proxy's personal data, you as a shareholder, warrant that the proxy(ies) has/have given his/her/their explicit consent for his/her/their personal data being disclosed and processed in accordance with the Notice to Proxies under the PDPA Notice.

Dated this	day of	2024

Signature/Common Seal of Member(s)

- * Please delete as applicable.
- If you do not wish to appoint the Chairman of the Meeting as your proxy/one of your proxies, please strike out the words "or failing him/her, the Chairman of the Meeting" and insert the name(s) of the proxy(ies) you wish to appoint in the blank space(s) provided.

Notes:

- 1. It is our pleasure to invite you to our Eighteenth AGM of the Company which will be held virtually through live streaming from the broadcast venue. Members and proxies are advised to participate and vote remotely at this AGM using the Remote Participation and Voting (RPV) facilities provided by the Company's Share Registrar, Tricor Investor & Issuing House Services Sdn Bhd (Tricor) through its TIIH Online website at https://tiih.online. Members are advised to read the Administrative Guide carefully and follow the procedures in the Administrative Guide for this AGM in order to participate remotely.
- 2. For the purpose of determining who shall be entitled to attend this AGM, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd in accordance with Rule 64 of the Company's Constitution and Section 34(1) of the Securities Industry (Central Depositories) Act 1991 (SICDA), to issue to the Company, a Record of Depositors as at 7 November 2024. Only a Member whose name appears on this Record of Depositors as at 7 November 2024 shall be entitled to attend this AGM or appoint a proxy to attend, participate, speak and vote on his/her behalf.
- 3. A Member entitled to attend and vote at this AGM is entitled to appoint not more than two (2) proxies to exercise all or any of his/her rights to attend, participate, speak and vote at this AGM on his/her behalf. Where a Member appoints more than one (1) proxy, the appointment shall be invalid unless he/she specifies the proportion of his/her shareholdings to be represented by each proxy. A proxy may, but need not, be a Member of the Company. A Member may appoint any person to be his/her proxy without any restriction as to the qualification of such person.
- 4. Pursuant to Paragraph 8.29A(1) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad (Listing Requirements), all resolutions set out in the Notice of the Eighteenth AGM of the Company shall be put to vote by way of a poll.
- 5. Where a Member of the Company is an Authorised Nominee as defined under SICDA, he/she may appoint not more than two (2) proxies in respect of each Securities Account he/she holds with ordinary shares of the Company standing to the credit of the said Securities Account to attend and vote at a meeting of the Company instead of him/her.

- 6. Where a Member of the Company is an Exempt Authorised Nominee as defined under SICDA which holds ordinary shares in the Company for multiple beneficial owners in one (1) Securities Account (Omnibus Account), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds PROVIDED THAT each beneficial owner of ordinary shares or where the ordinary shares are held on behalf of joint beneficial owners, such joint beneficial owners, shall only be entitled to instruct the Exempt Authorised Nominee to appoint not more than two (2) proxies to attend and vote at a general meeting of the Company instead of the beneficial owner or joint beneficial owners.
- 7. The instrument appointing a proxy shall be in writing signed by the appointor or his/her attorney duly authorised in writing or, if the appointor is a corporation, either under its common seal or signed by an officer or attorney so authorised. Any alteration to the instrument appointing a proxy must be initialled.
- 8. The Form of Proxy and power of attorney or other authority, if any, under which it is signed or notarially certified copy of that power or authority, must be deposited with Tricor not less than 24 hours before the time appointed for the taking of the poll or no later than Wednesday, 13 November 2024 at 10.00 a.m. The Form of Proxy can be submitted through either one of the following avenues:
 - (i) Lodgement of Form of Proxy in hard copy:
 - To be deposited at Tricor's office at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia or alternatively, at Tricor's Customer Services Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur. Malaysia.
 - (ii) Electronic lodgement of Form of Proxy:
 - The Form of Proxy can be lodged electronically via Tricor's TIIH Online website at https://tiih.online. Please follow the procedures for electronic lodgement of Form of Proxy in the Administrative Guide for this AGM.
- 9. A Member who has appointed a proxy to participate in this AGM must request his/her proxy to register himself/herself for the RPV at Tricor's TIIH Online website at https://tiih.online. Please follow the procedures in the Administrative Guide for this AGM.
- 10. The Administrative Guide on the conduct of a virtual AGM of the Company is available at the Company's website at http://www.simedarby.com/investor/aqmegm.

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AFFIX POSTAGE STAMP

THE SHARE REGISTRAR SIME DARBY BERHAD (200601032645 (752404-U))

c/o Tricor Investor & Issuing House Services Sdn Bhd (11324-H) Unit 32-01, Level 32, Tower A Vertical Business Suite Avenue 3, Bangsar South No. 8, Jalan Kerinchi 59200 Kuala Lumpur Malaysia

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